## Sociotechnical observations

- 1. The technical is shaped by the nontechnical.
- 2. The technical shapes the nontechnical in turn.
- 3. Most problems we care about are more social or political than technical.
- 4. Technology can be a kind of politics by other means.

## Sociotechnical advice for political technology projects

- 1. Try to understand the role of nontechnical factors (e.g., rules, culture, psychology) in the success or failure of technical projects.
- 2. Meet people where they are unless you have a good reason not to.
- 3. Help people do what they already want to do, but aren't doing.
  - a. This is easier than trying to get people to do something they don't want to do, or care about something they don't care about.
- 4. If you're building technology for collective use, you might be building an institution.
  - a. You might want to think about rules, roles, motivation, routines, and incentives.
- 5. Try to understand the technology and its limits. Don't forget maintenance and content moderation.
- 6. If you value theory, get involved in practice. If you value practice, consider what theory can offer you.
- 7. Before acting: read, listen, think, and discuss. Predictable, avoidable failure is regrettable.